

ELIAS MOTSOALEDI LOCAL MUNICIPALITY



2017/2018 First quarter performance report

1st QUARTER PERFORMANCE REPORT

1. Introduction

The Service Delivery and Budget Implementation Plan provides the basis for measuring performance in service delivery against the end of the year targets and implementing the budget. In addition, the SDBIP creates a line of accountability from senior management to all employees. The SDBIP convert the needs of communities into measurable performance measures, indicators and targets.

The SDBIP explicitly defines lines of accountability and responsibility. The Municipal Performance targets are monitored on quarterly basis and as envisaged in the SDBIP are then cascaded to individual managers and will form the basis of the quarterly performance coaching sessions.

2. Executive Summary

The table below represents the institutional performance for the **1st Quarter** per department:

Key Performance Area	departments	Total annual KPI	Total 1st quarter target	Achieved KPIs	Not achieved KPIs	not applicable	Total Percentage achieved %
1	Development planning	14	8	8	0	6	100%
2	Executive support	10	5	5	0	5	100%
3	Corporate services	9	3	3	0	6	100%
4	Municipal Managers' office	11	6	4	2	5	66%
5	Finance	13	4	4	0	9	100%
6	Community services	10	7	5	2	3	71%
7	Infrastructure	36	28	18	10	8	64%
	TOTAL	103	61	47	14	42	77%

DEVELOPMENT PLANNING

KPA 1: SPATIAL DEVELOPMENT ANALYSIS AND RATIONALE

Strategic Goal: Integrated Human Settlement

Strategic Objective	Programme	KPI	Budget Source	Expenditure	Audited Baseline 2015/16	2017/18			Evidence	Achieved / Not Achieved	
						1st Qtr Target	Progress to date	Challenges			Remedial Actions
To provide a systematic integrated spatial / land development policy	Land Use Management	Number of informal settlements targeted for upgrading (Zuma Park)	500 000	0	5	Draft layout plan	draft layout plan in place	none	none	1 st Qtr Draft layout plan	Achieved
		% Development of a Spatial Development Framework	500 000	0	New	25% Inception report	25% inception report in place	none	none	1 st Qtr Inception report	Achieved
		% of Site demarcation projects completed (Ba-Kopa, Ntwane, Ga-Matlala Lehwelele)	1 000 000	556 491	50%	50% General Plan	50% general plans for all 3 sites in place	none	none	Surveyor General diagram	Achieved
		% projects implemented based on SPLUMA	300 000	0	50%	n/a	n/a	n/a	n/a	n/a	n/a

Increase regularisation of built environment	Compliance with National building regulations	% of new building plans of less than 500 square metres assessed within 10 days of receipt of plans	n/a	n/a	100%	100%	100%	100%	n/a	100%	n/a	n/a	n/a	Building plans application register	Achieved
		% of new building plans of more than 500 square meters assessed within 28 days of receipt of plans	n/a	n/a	100%	100%	100%	100%	n/a	100%	n/a	n/a	n/a	Building plans application register	Achieved
		% of inspections conducted on building construction with an approved plan to ensure compliance with National Building Regulations and Building Standards	n/a	n/a	100%	100%	100%	100%	n/a	100%	100%	100%	none	none	Inspection register

KPA 3: LOCAL ECONOMIC DEVELOPMENT

Strategic Goal: Growing Inclusive Economy

Strategic Objective	Programme	KPI	Budget Source	Expenditure	Audited Baseline 2015/16	2017/18				Achieved / Not Achieved	
						1st Qtr Target	Progress to date	Challenges	Remedial Actions		Evidence
To facilitate economic growth and sustainable job creation	EPWP	Number of job opportunities provided through EPWP grant by 30 June 2018 (GKPI)	EPWP grant		451	n/a	n/a	n/a	n/a	n/a	n/a
		Number of networking events held by 30 June 2018	opex	opex	new	n/a	n/a	n/a	n/a	n/a	n/a
		Number of SMME's and Co-operatives capacity building workshops held by 30 June 2018	Opex	Opex	new	1	4	n/a	n/a	Reports and attendance registers	Achieved
		Review of LED Strategy	500	0	1	n/a	n/a	n/a	n/a	n/a	n/a

KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic Goal: Sound Governance

Strategic Objective	Programme	KPI	Budget Source	Expenditure	Audited Baseline 2015/16	2017/18				Evidence	Achieved / Not Achieved
						1st Qtr Target	Progress to date	Challenges	Remedial Actions		
To create a culture of accountability and transparency	Audit	Obtain an Unqualified Auditor General opinion for the 2016/17 financial year	n/a	n/a	Qualified Opinion	n/a	n/a	n/a	n/a	n/a	n/a
		% of Auditor General matters resolved as per the approved audit action plan by 30 June 2018 (Dev. Planning Dept.)	n/a	n/a	New	n/a	n/a	n/a	n/a	n/a	n/a
	Risk Management	% execution of identified risk management plan within prescribed timeframes per quarter (Dev. Planning Dept.)	n/a	n/a	90%	25%	44%	none	none	Quarterly risk assessment report	Achieved

KPA 2: INSTITUTIONAL DEVELOPMENT AND MUNICIPAL TRANSFORMATION
Strategic Goal: Capacitated and Effective Human Capital

Strategic Objective	Programme	KPI	Budget Source	Expenditure	Audited Baseline 2015/16	2017/18			Achieved / Not Achieved	
						1st Qtr Target	Progress to date	Challenges		Remedial Actions
To attract, develop and retain ethical and best human capital	Organizational Development	Number of people from employment equity target groups employed in the three highest level of management in compliance with a municipality's approved employment equity plan (GKPI)	Opex		100%	n/a	n/a	n/a	n/a	n/a
		% of budget spent implementing the Workplace Skills Plan by the 30 Jun 2018 (GKPI)	Opex		1%	n/a	n/a	n/a	n/a	n/a
		Submission of Review ICT master plan to council by 30 June 2018	n/a		1	n/a	n/a	n/a	n/a	n/a

KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic Goal: Sound Governance

Strategic Objective	Programme	KPI	Budget Source	Expenditure	Audited Baseline 2015/16	2017/18				Evidence	Achieved / Not Achieved
						1st Qtr	Progress to date	Challenges	Remedial Actions		
To create a culture of accountability and transparency	Audit	Obtain an Unqualified Auditor General opinion for the 2016/17 financial year	n/a		Qualified Opinion	n/a	n/a	n/a	n/a	n/a	n/a
		% of Auditor General matters resolved as per the approved audit action plan by 30 June 2018 (Corporate Serv. Dept.)	n/a		New	n/a	n/a	n/a	n/a	n/a	
	Risk Management	% execution of identified risk management plan within prescribed timeframes per quarter (Corporate Serv. Dept.)	n/a		90%	25%	46%	None	None	Quarterly risk assessment report	Achieved

CAPITAL PROJECTS

Ward No.	Project	Strategic Objective	key performance indicator	Original Budget R 000's 2017-18	Expenditure	Audited Baseline 2015/16	1st quarter	Progress to date	Challenges	Remedial Actions	Evidence	Achieved / Not Achieved
n/a	furniture	Improved efficiency and effectiveness of the municipal administration	% Purchase of furniture	R200 000,00	R160 000,00	100%	100% Purchase of furniture	100% Purchase of furniture	None	None	Delivery note	Achieved
n/a	computer equipment	Improved efficiency and effectiveness of the municipal administration	% Purchase of computer equipment	R300 000,00	R218 200,00	100%	100% Purchase of computer equipment	100% Purchase of computer equipment	None	None	Delivery note	Achieved

OFFICE OF MUNICIPAL MANAGER

KPA 2: INSTITUTIONAL DEVELOPMENT AND MUNICIPAL TRANSFORMATION

Strategic Goal: Capacitated and Effective Human Capital

Strategic Objective	Programme	KPI	Budget Source	Expenditure	Audited Baseline 2015/16	2017/18				Evidence	Achieved / Not Achieved
						1st Qtr Target	Progress to date	Challenges	Remedial Actions		
Improved efficiency and effectiveness of the Municipal Administration	Performance Management	% of KPIs and projects attaining organisational targets (total organisation) by 30 June 2018	Opex		71%	25%	77%	None	None	Performance report	Achieved
		Final SDBIP approved by Mayor within 28 days after approval of Budget	n/a		1	n/a	n/a	n/a	n/a	n/a	n/a

Strategic Objective	Programme	KPI	Budget Source	Expenditure	Audited Baseline 2015/16	2017/18				Evidence	Achieved / Not Achieved
						1st Qtr Target	Progress to date	Challenges	Remedial Actions		

KPA 3: LOCAL ECONOMIC DEVELOPMENT

Strategic Goal: Growing Inclusive Economy

Strategic Objective	Programme	KPI	Budget Source	Expenditure	Audited Baseline 2015/16	2017/18				Evidence	Achieved / Not Achieved
						1st Qtr Target	Progress to date	Challenges	Remedial Actions		
To facilitate economic growth and sustainable job creation	EPWP	Grant agreement signed between EMLM and dept. of public works stipulating the EPWP targets	n/a	n/a	new	1	Only the MM signed the SLA, awaiting dept. of Public works to sign	Non-response by Dept. of public works	Engage with the department to fast track the signing of SLA	None	Not achieved

KPA 5: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

Strategic Goal: Sustainable Financial Viability

Strategic Objective	Programme	KPI	Budget Source	Expenditure	Audited Baseline 2015/16	2017/18				Evidence	Achieved / Not Achieved
						1st Qtr Target	Progress to date	Challenges	Remedial Actions		
		% spend of the Total Operational Budget excluding non-cash items by the 30 June 2018	Opex		91%	25%	26%	None	None	Section 71 report	achieved

Strategic Objective	Programme	KPI	Budget Source	Expenditure	Audited Baseline 2015/16	2017/18				Evidence	Achieved / Not Achieved
						1st Qtr Target	Progress to date	Challenges	Remedial Actions		
To implement sound financial management practices	Expenditure	Remuneration (Employee Related Costs and Councillors Remuneration) as % of Total Operating Expenditure per quarter	Opex		New	<39%	16,93%	None	None	Section 71 report	Achieved

KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic Goal: Sound Governance

Strategic Objective	Programme	KPI	Budget Source	Expenditure	Audited Baseline 2015/16	2017/18				Evidence	Achieved / Not Achieved
						1st Qtr Target	Progress to date	Challenges	Remedial Actions		
	Good Governance	Submission of Final audited consolidated Annual Report to Council on or before end of January 2018	n/a		1	n/a	n/a	n/a	n/a	n/a	n/a

Strategic Objective	Programme	KPI	Budget Source	Expenditure	Audited Baseline 2015/16	2017/18				Evidence	Achieved / Not Achieved
						1st Qtr Target	Progress to date	Challenges	Remedial Actions		
To strengthen participatory governance within the community	and oversight	% of Council meetings resolutions resolved within the prescribed timeframe (3 months)	n/a		50%	100%	50%	Only community services department completed the register	All department to complete the register	Council resolution register	Not achieved
	IDP Development	Final IDP tabled and approved by Council by the 31 May 2018	n/a		1	n/a	n/a	n/a	n/a	n/a	n/a
To create a culture of accountability and transparency	Audit	Obtain an Unqualified Auditor General opinion for the 2016/17 financial year	n/a		Qualified Opinion	n/a	n/a	n/a	n/a	n/a	n/a
		% of Auditor General matters resolved as per the approved audit action plan by 30 June 2018 (Total organisation)	n/a		New	n/a	n/a	n/a	n/a	n/a	n/a

Strategic Objective	Programme	KPI	Budget Source	Expenditure	Audited Baseline 2015/16	2017/18				Evidence	Achieved / Not Achieved
						1st Qtr Target	Progress to date	Challenges	Remedial Actions		
	Risk Management	% execution of identified risk management plan within prescribed timeframes per quarter (Total organization)	n/a		90%	25%	49%	None	None	Quarterly risk assessment report	Achieved

KPA 3: LOCAL ECONOMIC DEVELOPMENT
Strategic Goal: Growing Inclusive Economy

Strategic Objective	Programme	KPI	Budget Source	Expenditure	Audited Baseline 2015/16	2017/18				Evidence	Achieved / Not Achieved
						1st Qtr Target	Progress to date	Challenges	Remedial Actions		
To facilitate economic growth and sustainable job creation	EPWP	Number of additional jobs to be created using the Expanded Public Works Programme guidelines and other municipal programmes	MIG, INEP	19 008 926 4 896 987	451	50	286 jobs created	Beneficiaries not captured on the system due to its complications	To request assistance from the Department of Public Works	List of approved appointees	Achieved

KPA 4 - BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT
Strategic Goal: Accessible and Sustainable Infrastructure and Basic Services

Strategic Objective	Programme	KPI	Budget Source	Expenditure	Audited Baseline 2015/16	2017/18					Achieved / Not Achieved
						1st Qtr Target	Progress to date	Challenges	Remedial Actions	Evidence	
Reduction in the level of Service Delivery backlogs	Electricity	% of households with access to basic levels of electricity by the 30 June 2018 (GKPI)	INEP	4 896 987	100%	n/a	n/a	n/a	n/a	n/a	N/A
		Number of additional households living in formal areas provided with electricity connections	INEP 15 000 000	4 896 987	New	n/a	n/a	n/a	n/a	n/a	N/A
	Roads and storm water	KMs of new paved roads to be built	MIG	19 008 926	11.6km	n/a	n/a	n/a	n/a	n/a	N/A
		KMs of roads resurfaced/rehabilitated/resealed	MIG	0	New	n/a	n/a	n/a	n/a	n/a	N/A

KPA 5: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT
Strategic Goal: Sustainable Financial Viability

Strategic Objective	Programme	KPI	Budget Source	Expenditure	Audited Baseline 2015/16	2017/18				Evidence	Achieved / Not Achieved
						1st Qtr Target	Progress to date	Challenges	Remedial Actions		
Reduction in the level of Service Delivery backlogs	Project Management	% development of capital project implementation plan and submit to MM for approval by 30 June 2018	Opex	Opex	New	n/a	n/a	n/a	n/a	n/a	n/a
		% spending on MIG funding by the 30 June 2018	MIG	19 008 926	100%	25%	34%	None	None	Section 71 report	Achieved
		% development of roads and lighting master plan	2 000 000	0	New	15% Advertisement and appointment of the service provider	10% 1. Roads master plan on appointment stage 2. Lighting master plan terms of reference done and to be approved by specification committee	delays on the appointment SP for road master plan	Service Provider to be appointed by 2nd quarter	None	Not Achieved

KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic Goal: Sound Governance

Strategic Objective	Programme	KPI	Budget Source	Expenditure	Audited Baseline 2015/16	2017/18				Evidence	Achieved / Not Achieved
						1st Qtr Target	Progress to date	Challenges	Remedial Actions		
To create a culture of accountability and transparency	Audit	Obtain an Unqualified Auditor General opinion for the 2016/17 financial year	n/a	n/a	Qualified Opinion	n/a	n/a	n/a	n/a	n/a	N/A
		% of Auditor General matters resolved as per the approved audit action plan by 30 June 2018 (Infrastructure Dept.)	n/a	n/a	New	n/a	n/a	n/a	n/a	n/a	N/A
	Risk Management	% execution of identified risk management plan within prescribed timeframes per quarter (Infrastructure)	n/a	n/a	90%	25%	40%	None	None	Quarterly risk assessment report	Achieved

INFRASTRUCTURE CAPITAL PROJECTS

Ward No.	Project	Strategic Objective	key performance indicator	Original Budget R 000's 2017-18	Expenditure	Audited Baseline 2015/16	1st Qtr Target	Progress to date	Challenges	Remedial Actions	Evidence	Achieved / Not Achieved
25	Electrification of households at Makaepea village	Reduction in the level of service delivery backlogs	% electrification of households in makaepea	710 526	761 154	new	25% Detailed designs Complete	100% complete (contractor awaiting inspection by Eskom)	None	None	Q1 appointment letter	Achieved
	Electrification of households at Thambo village (extension)	Reduction in the level of service delivery backlogs	% electrification of households in Thambo village (extension)	1 515 789	1 515 789	new	25% Detailed designs Complete	95% complete (contractor awaiting inspection by Eskom)	None	None	Q1 appointment letter	Achieved
14	Electrification of households at Masakaneng	Reduction in the level of service delivery backlogs	% electrification of households in Masakaneng	4 122 807	0	new	25% Detailed designs Complete	39% contractor busy with excavation and planting of poles	Project on hold due to Masakaneng trustees which were not informed about the implementation	The municipality to engage with Land Commissioner about the issue	Q1 appointment letter	Achieved

Ward No.	Project	Strategic Objective	key performance indicator	Original Budget R 000's 2017-18	Expenditure	Audited Baseline 2015/16	1st Qtr Target	Progress to date	Challenges	Remedial Actions	Evidence	Achieved / Not Achieved
9	Electrification of households at Jabulani D3	Reduction in the level of service delivery backlogs	% electrification of households in Jabulani D3	1 010 526	726 020	new	25% Detailed designs Complete	95% complete (contractor awaiting inspection by Eskom)	None	None	Q1 appointment letter	Achieved
21	Electrification of households at Jerusalem	Reduction in the level of service delivery backlogs	% electrification of households in Jerusalem	963 158	0	new	25% Detailed designs Complete	100% complete (awaiting Eskom to energise)	None	None	Q1 appointment letter	Achieved
All wards	Designs for electrification of villages	Reduction in the level of service delivery backlogs	% development of electrification designs	877 193	0	New	25% appointment of service provider	0% progress	Implementation of the project to be delayed as the designs for 2018/19 are done	savings to be utilised to cover shortfalls on electrification projects	None	Not Achieved
4	Electrification of household at waalkraal A	Reduction in the level of service delivery backlogs	% electrification of households at waalkraal A	2 184 211	1 884 723	new	25% Detailed designs Complete	96% contractor busy with PCS file	None	None	Q1 appointment letter	Achieved
18	Electrification of households at Matsitsi	Reduction in the level of service delivery backlogs	% electrification of households in matsitsi	1 444 737	1 350	new	25% Detailed designs Complete	75% contractor busy with stringing MV and LV	shortfall to electrify outstanding 84 households	work to be done to cover the shortfall	Q1 appointment letter	Achieved

Ward No.	Project	Strategic Objective	key performance indicator	Original Budget R 000's 2017-18	Expenditure	Audited Baseline 2015/16	1st Qtr Target	Progress to date	Challenges	Remedial Actions	Evidence	Achieved / Not Achieved
8	Electrification of households at Elandsdoorn A	Reduction in the level of service delivery backlogs	% electrification of households at Elandsdoorn A	328 947	7 950	new	25% Detailed designs Complete	95% complete-contractor busy with PCS File	Shortfall to electrify outstanding households with an amount of R 593 000.00	Viement to be done to cover the shortfall	Q1 appointment letter	Achieved
20	Hlogotlou street and storm water control	Reduction in the level of service delivery backlogs	% construction of Hlogotlou street and storm water control	3 333 333	0	100%	25% Advertisement and appointment of service provider	25% contractor appointed	None	None	Q1 appointment letter	Achieved
21	Kgaphamadi construction of bus road, bridge and stormwater control PH 1C (1km)	Reduction in the level of service delivery backlogs	% construction of Kgaphamadi bus road, bridge and stormwater control PH 1C (1km)	5 263 158	2 240 582	100%	25% Advertisement and appointment of service provider	72% contractor busy with installation of culverts	Project does not include storm water control	The scope of work to be re prioritised to address the storm water challenge	Q1 appointment letter	Achieved

Ward No.	Project	Strategic Objective	key performance indicator	Original Budget R 000's 2017-18	Expenditure	Audited Baseline 2015/16	1st Qtr Target	Progress to date	Challenges	Remedial Actions	Evidence	Achieved / Not Achieved
26	Kgoshi-Rammupudu construction of access road and storm water control PH 1C	Reduction in the level of service delivery backlogs	% construction of kgoshi Rammupudu road	8 924 272	3 693 038	100%	25% Advertisement and appointment of service provider	50% contractor busy with subbase layer and subsoil drainage	The remaining length of the road is 2.1km and the remaining budget will only do 1.3km, the existing water supply pipe in the middle of the road reserve, and SMME unrest	The municipality to apply for MIG extra funding, the existing pipe to be relocated outside the road reserve, and SMME's tender for subcontracted works	Q1 appointment letter	Achieved
25	Kgoshi-Matsepe construction of access road and storm water control PH 1A	Reduction in the level of service delivery backlogs	% construction of kgoshi Matsepe road	2 710 526	0	new	25% Advertisement and appointment of service provider	0% awaiting registration approval by MIG	MIG funding exhausted on the project and there is 400m remaining to be surfaced	The municipality to apply for MIG extra funding	None	Not Achieved
10	Kgoshi Mathebe Road Construction	Reduction in the level of service delivery backlogs	% construction of Mathebe road	3 333 333	0	New	25% Advertisement and appointment of service provider	0% awaiting registration approval by MIG	MIG funding exhausted on the project and there is 400m remaining to be surfaced	The municipality to apply for MIG extra funding	None	Not Achieved

Ward No.	Project	Strategic Objective	key performance indicator	Original Budget R 000's 2017-18	Expenditure	Audited Baseline 2015/16	1st Qtr Target	Progress to date	Challenges	Remedial Actions	Evidence	Achieved / Not Achieved
25	Rehabilitation of dikgalaopeng road and storm water control	Reduction in the level of service delivery backlogs	% rehabilitation of dikgalaopeng road and storm water control	877 193	0	new	25% Advertisement and appointment of service provider	0% project still on tender stage	The service providers disrupted the scheduled briefing session	The tender was re-advertised	None	Not Achieved
25	Rehabilitation of Ramogwerane to Nkadimeng road and storm water	Reduction in the level of service delivery backlogs	% Rehabilitation of Ramogwerane to Nkadimeng road and storm water	877 193	0	new	25% Advertisement and appointment of service provider	0% project still on tender stage	The service providers disrupted the scheduled briefing session	The tender was re-advertised	None	Not Achieved
13	Groblerdsal roads and streets	Reduction in the level of service delivery backlogs	% maintenance of Groblersdal roads and streets	2 631 579	0	New	25% Advertisement and appointment of service provider	0% project still on tender stage	The service providers disrupted the scheduled briefing session	The tender was re-advertised	None	Not Achieved
19	Mathula construction of road and storm water control PH 1B	Reduction in the level of service delivery backlogs	% construction of Mathula road and storm water control	8 410 581	4 665 517	100%	25% Advertisement and appointment of service provider	55% contractor busy with construction of base layer	None	None	Q1 appointment letter	Achieved
14	Naganeng construction of bus road and storm water control PH 1A	Reduction in the level of service delivery backlogs	% construction of Naganeng road and storm water control	10 526 316	2 758 694	new	25% Advertisement and appointment of service provider	36% contractor busy with subbase layer	Community removing the survey poles	The PSC and CLO to intervene	Q1 appointment letter	Achieved

Ward No.	Project	Strategic Objective	key performance indicator	Original Budget 000's 2017-18	Expenditure	Audited Baseline 2015/16	1st Qtr Target	Progress to date	Challenges	Remedial Actions	Evidence	Achieved / Not Achieved
16	Zaaplaas construction of JJ road and storm water control PH 1C	Reduction in the level of service delivery backlogs	% construction of JJ road and storm water control	4 385 965	3 402 706	100%	25% Advertisement and appointment of service provider	50% contractor busy with construction of base layer	The remaining length of the road is 2.1km and the remaining budget will only do 0.6km	The municipality to apply for MIG extra funding to finalise the project	Q1 appointment letter	Achieved
9	Tambo road construction	Reduction in the level of service delivery backlogs	% construction of Tambo road	5 445 849	2 248 389	New	25% Advertisement and appointment of service provider	59% contractor busy with construction of base layer	None	None	Q1 appointment letter	Achieved
31	Motetema street upgrade	Reduction in the level of service delivery backlogs	% upgrading of Motetema street	877 193	0	New	25% Advertisement and appointment of service provider	0% project still on tender stage	The service providers disrupted the scheduled briefing session	The tender was re-advertised	None	Not Achieved
n/a	Machinery and equipment	Reduction in the level of service delivery backlogs	% purchase of machinery and equipment	500 000	0	New	n/a	n/a	n/a	n/a	n/a	N/A
n/a	Vehicles	Reduction in the level of service delivery backlogs	number of vehicles to be purchased	700 000	0	new	1 vehicle purchased	The process was put on hold due to SALGA communicate on purchasing vehicles for Councillors.	None	Awaiting further advice from the Municipal Manager's office.	None	Not Achieved

Ward No.	Project	Strategic Objective	key performance indicator	Original Budget 000's 2017-18	Expenditure	Audited Baseline 2015/16	1st Qtr Target	Progress to date	Challenges	Remedial Actions	Evidence	Achieved / Not Achieved
13	Development of workshop	Reduction in the level of service delivery backlogs	% development of workshop	3 947 368	0	25%	25% Advertisement and appointment of service provider	0% project still on tender stage	Project has not yet started and the budget to be committed at Hlogotlou Street Surfacing project	To re-allocate the budget to Hlogotlou Street Surfacing during budget adjustment	None	Not Achieved

KPA 4 – BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT
Strategic Goal: Accessible and Sustainable Infrastructure and Basic Services

Strategic Objective	Programme	KPI	Budget Source	Expenditure	Audited Baseline 2015/16	2017/18				Evidence	Achieved / Not Achieved
						1st Qtr Target	Progress to date	Challenges	Remedial Actions		
Reduction in the level of Service Delivery backlogs	Waste management	% of households with access to a minimum level of basic waste removal by 30 June 2018 (once per week) (GKPI)	Opex	Opex	New	n/a	n/a	n/a	n/a	n/a	n/a
To facilitate promotion of education upliftment within communities	Education/ Libraries	Number of initiatives held to promote library facilities by 30 June 2018	n/a	n/a	4	1	1	None	None	Attendance register and minutes	Achieved
To ensure communities are contributing towards climate change and reduction of carbon footprint	Environmental management	Number of waste minimization projects initiated by 30 June 2018 (Environmental awareness programmes)	Opex	Opex	4	1	1	None	None	Reports and attendance registers	Achieved
Increase the accessibility of emergency services to the community	Disaster management	Number of disaster awareness campaigns conducted by 30 June 2018	Opex	Opex	8	1	1	None	None	Attendance register and minutes	Achieved

Strategic Objective	Programme	KPI	Budget Source	Expenditure	Audited Baseline 2015/16	2017/18				Achieved / Not Achieved
						1st Qtr Target	Progress to date	Challenges	Remedial Actions	
Facilitate safe and secure neighborhoods	Safety and security	Number of community safety forum meeting held	n/a	n/a	New	1	1	None	None	Achieved

KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic Goal: Sound Governance

Strategic Objective	Programme	KPI	Budget Source	Expenditure	Audited Baseline 2015/16	2017/18				Achieved / Not Achieved
						1st Qtr Target	Progress to date	Challenges	Remedial Actions	
To create a culture of accountability and transparency	Audit	Obtain an Unqualified Auditor General opinion for the 2016/17 financial year	n/a	n/a	Qualified Opinion	n/a	n/a	n/a	n/a	n/a
		% of Auditor General matters resolved as per the approved audit action plan by 30 June 2018 (CS Dept.)	n/a	n/a	New	n/a	n/a	n/a	n/a	n/a

Strategic Objective	Programme	KPI	Budget Source	Expenditure	Audited Baseline 2015/16	2017/18				Evidence	Achieved / Not Achieved
						1st Qtr Target	Progress to date	Challenges	Remedial Actions		
	Risk Management	% execution of identified risk management plan within prescribed timeframes per quarter (CS Dept.)	n/a	n/a	90%	25%	57%	None	None	Quarterly risk assessment report	Achieved

CAPITAL PROJECTS

Ward No.	Project	Strategic Objective	key performance indicator	Original Budget R 000's 2017-18	Expenditure	Audited Baseline 2015/16	1st Qtr Target	Progress to date	Challenges	Remedial Actions	Evidence	Achieved / Not Achieved
All wards	Grass cutting Industrial Machine (lawnmower, chain saw, brush cutters, pole	Reduction in the level of service delivery backlogs	number of grass cutting industrial machine purchased	R400 000,00	R0,00	new	advertisement and appointment of service provider	Not Achieved	During the briefing session community members disrupted, and it had to be re advertised.	Re-advertise and briefing session was not required	None	Not achieved
13	upgrading of driving license testing centre	Reduction in the level of service delivery backlogs	% upgrading of driving licence testing centre	R500 000,00	R0,00	50%	50% advertisement and appointment of service provider	0%	During the briefing session community members disrupted, and it had to be re advertised.	Re-advertise and briefing session was not required	None	Not achieved

KPA 4 – BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

Strategic Goal: Improved Social Well-Being

Strategic Objective	Programme	KPI	Budget Source	Expenditure	Audited Baseline 2015/16	2016/17				Evidence	Achieved / Not Achieved
						1st Qtr Target	Progress to date	Challenges	Remedial Actions		
To provide free basic services to registered indigents	Indigents	% of (indigents) households with access to free basic electricity services by 30 Jun 2018 (GKPI)	opex	opex	14%	n/a	n/a	n/a	n/a	n/a	n/a
		Number of additional households provided with access to Free Basic Electricity	opex	opex	New	50	74	Delay in capturing of beneficiaries by Eskom	n/a	ESKOM beneficiary register	Achieved

KPA 5: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

Strategic Goal: Sustainable Financial Viability

Strategic Objective	Programme	KPI	Budget Source	Expenditure	Audited Baseline 2015/16	2017/18				Evidence	Achieved / Not Achieved
						1st Qtr Target	Progress to date	Challenges	Remedial Actions		
To implement sound Financial management practices	Financial management	Cost coverage ratio by the 30 June 2018 (GKPI)	n/a	n/a	2:01	n/a	n/a	n/a	n/a	n/a	n/a
	Revenue	% outstanding service debtors to revenue by the 30 June 2018 (GKPI)	n/a	n/a	13%	n/a	n/a	n/a	n/a	n/a	n/a
		% Debt coverage ratio by the 30 June 2018 (GKPI)	n/a	n/a	191%	n/a	n/a	n/a	n/a	n/a	n/a
	Compliance with MFMA legislation	Submission of MTRE Budget to Council 30 days before the start of the new FY	n/a	n/a	1	n/a	n/a	n/a	n/a	n/a	n/a

Compliance to MFMA legislation	Legislative compliance	Audited Annual Financial Statements (AFS) and Audit report submitted to EXCO by December 2017	n/a	n/a	1	n/a	n/a	n/a	n/a	n/a	n/a	n/a
To implement sound financial management practices	SCM	number of monthly SCM deviation reports submitted to the MM	n/a	n/a	12	3	2	none	n/a	Copies of deviation reports	Achieved	n/a
	Expenditure	% Payment of creditors within 30 days	Opex and capex budget	Opex and capex budget	100%	100%	100%	none	n/a	Creditors age analysis	Achieved	n/a
	Assets management	Number of assets verification reports submitted to MM by 30 June 2018	n/a	n/a	1	n/a	n/a	n/a	n/a	n/a	n/a	n/a

KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic Goal: Sound Governance

Strategic Objective	Programme	KPI	Budget Source	Expenditure	Audited Baseline 2015/16	2017/18				Evidence	Achieved / Not Achieved
						1st Qtr Target	Progress to date	Challenges	Remedial Actions		
To create a culture of accountability and transparency		Obtain an Unqualified Auditor General opinion for the 2016/17 financial year	n/a	n/a	Qualified Opinion	n/a	n/a	n/a	n/a	n/a	n/a
	Audit	% of Auditor General matters resolved as per the approved audit action plan by 30 June 2018 (Finance Dept.)	n/a	n/a	New	n/a	n/a	n/a	n/a	n/a	n/a
	Risk Management	% execution of identified risk management plan within prescribed timeframes per quarter (Finance Dept.)	n/a	n/a	90%	25%	58%	Some risks in SCM and budgeting process and cost containment measures are addressed on an ongoing basis.	None	Quarterly risk assessment report	Achieved

KPA 4 - BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

Strategic Goal: Improved Social Well-Being

Strategic Objective	Programme	Key performance indicator	Budget Source	Expenditure	Audited Baseline 2015/16	2017/18			Evidence	Achieved / Not Achieved	
						1st Qtr Target	Progress to date	Challenges			
Facilitate promotion of health and well-being of communities	Transversal programmes	number of Transversal programmes implemented in terms of mainstreaming with respect to HIV/AIDS, Gender, Disabled, Woman and Children Rights by the 30 Jun 2018	Opex	Opex	New	1	6 - Women in Dialogue 2. Moral Regeneration Programme 3. HIV/STI and TB Programme 4. 67 Minute of Mandela Day 5. Door to door campaign 6. Mandela day celebration	None	None	Programme and attendance register	Achieved

Strategic Objective	Programme	Key performance indicator	Budget Source	Expenditure	Audited Baseline 2015/16	2017/18				Evidence	Achieved / Not Achieved
						1st Qtr Target	Progress to date	Challenges	Remedial Actions		

KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic Goal: Sound Governance

Strategic Objective	Programme	performance indicator	Budget Source	Expenditure	Audited Baseline 2015/16	2017/18				Evidence	Achieved / Not Achieved
						1st Qtr Target	Progress to date	Challenges	Remedial Actions		
To strengthen participatory governance within the community	Community Participation	number of quarterly reports submitted to Council in terms of items raised during public participation; within the mandate of Council, that are processed and resolved within (3) months	n/a	n/a	New	1	1	None	None	Council resolution I17/18-28	Achieved
						n/a	n/a	n/a	n/a		
To create a culture of accountability and transparency	MPAC	number of MPAC quarterly reports submitted to council	n/a	Opex	New	1	1	None	None	Council resolution MPAC 17/18-01 & MPAC17/18-02	Achieved
						n/a	n/a	n/a	n/a		

Strategic Objective	Programme	Key performance indicator	Budget Source	Expenditure	Audited Baseline 2015/16	2017/18				Evidence	Achieved / Not Achieved
						1st Qtr Target	Progress to date	Challenges	Remedial Actions		
Facilitates promotion of health and well-being of communities	Mayoral programme	number of Mayoral outreach projects initiated by 30 Jun 2018	1 110 000	268 490	14	1	1	None	None	Report and Attendance register	Achieved
	Speakers programme	number of Speaker's outreach projects initiated by 30 Jun 2018	700 000	0	New	n/a	n/a	n/a	n/a	n/a	n/a
	MPAC programme	number of MPAC outreach projects initiated by 30 Jun 2018	400 000	0	New	n/a	n/a	n/a	n/a	n/a	n/a
To create a culture of accountability and transparency	Audit	Obtain an Unqualified Auditor General opinion for the 2016/17 financial year	n/a	n/a	Qualified Opinion	n/a	n/a	n/a	n/a	n/a	n/a
		% of Auditor General matters resolved as per the approved audit action plan by 30 June 2018 (Executive Support Dept.)	n/a	n/a	New	n/a	n/a	n/a	n/a	n/a	n/a

Strategic Objective	Programme	Key performance indicator	Budget Source	Expenditure	Audited Baseline 2015/16	2017/18				Evidence	Achieved / Not Achieved
						1st Qtr Target	Progress to date	Challenges	Remedial Actions		
	Risk Management	% execution of identified risk management plan within prescribed timeframes per quarter (Executive Support Dept.)	n/a	n/a	90%	25%	42%	None	None	Quarterly risk assessment report	Achieved

Elías Motsoaledi
Local Municipality

R M MAREDI
MUNICIPAL MANAGER
6 OCT 2017

Municipal Manager

26/10/2017
DATE

